A collaborative community-connected approach to achieve the following outcomes: (1) increased community prosperity shared by all; (2) a strengthened talent pipeline; (3) young people prepared for college, careers, lifelong learning, and leadership; (4) educational equity and justice for all; and (5) the capacity to contribute and go further.

**What We Value**

Ford NGL comprises a network of mutually supportive communities that encourage one another to continuously improve. They seek opportunities to innovate and go further in their quest to increase student achievement, improve workforce and economic development outcomes, and ultimately achieve community prosperity.

The Ford NGL communities share a set of common values, which guide the communities’ work and their contributions to the network. Our guiding principles include the following:

- **Igniting passion:** Ford NGL communities are committed to preparing all students for success in college, careers, and life, as well as helping students ignite their passion as lifelong learners.
- **Cultivating trust:** Ford NGL communities foster a culture of collaboration in which everyone—students, teachers, administrators, families, employers, postsecondary educators, and nonprofit and civic leaders—works together to build a climate of trust that welcomes all perspectives. The community stakeholders understand that in order to scale and sustain a successful career academy network, all stakeholders must be part of visioning, planning, implementing, sustaining, and going further.
- **Demonstrating leadership:** Ford NGL communities are committed to modeling the practices we seek to see in transformed classrooms. They don’t take this role lightly—they understand the importance of cultivating student success and their obligation to demonstrate quality leadership.
- **Encouraging innovation:** Ford NGL communities are always learning and adapting, demonstrating flexibility, and promoting innovation.

**Our Mission**

Global competitiveness depends more than ever on the role of K–12 education in establishing the strong foundation essential for preparing a 21st century workforce. Ford Motor Company Fund’s Ford Next Generation Learning (Ford NGL) is a unique and comprehensive community initiative that brings together educators, employers, and community leaders to implement a proven model for transforming secondary schools, which ultimately improves the regional workforce development system. Ford NGL supports a growing number of communities that are committed to expanding and strengthening their networks of transformed secondary schools.

These schools infuse the high expectations and academic rigor of college preparatory academic programs with the real-world relevance and rigor of career and technical education (CTE). Students choose from among career pathways across a variety of sectors that drive economic growth in their communities. Ford NGL uses the power of workplace relevance and business relationships to excite young people about education—STEAM (science, technology, engineering, arts and math) education in particular—and to prepare them for college, careers, and life.
First and foremost, students are at the center of everything we do.

We help communities prepare the future scientists, inventors, public servants, and entrepreneurs who will apply their passion and expertise to improving the world for both their generation and those to come.

Ford NGL Framework

*Ford NGL* mobilizes educators, employers, and community leaders to prepare a new generation of young people who will graduate from high school ready for college, careers, and life—prepared to compete successfully in the 21st century economy.

What is the Framework?

It’s a blueprint that provides the foundation for a unique and comprehensive community initiative that brings together educators, employers, and community leaders to implement a proven model for transforming the secondary school experience so that students have the skills to succeed at whatever comes next. These efforts ultimately improve the regional economic and workforce development systems. The Ford NGL Framework is the compass that communities use to guide their work and includes tactics to create tangible systems, structures, and processes that a community can use to achieve community-driven transformation of secondary schools and a more focused alignment of community priorities and resources.

What Makes up the Framework? Strands, Benefits, and Tactics

The Ford NGL Framework consists of a series of interwoven elements: the *Ford NGL Three Strands*, the Benefits they yield, and the *Ford NGL Tactics* for achieving those benefits. For each community, these elements come to life in a Ford NGL community-connected Master Plan.

- The Strands are three distinct but interconnected strategies, which enable whole communities to design, implement, and sustain a long-term community-connected plan for transforming education.
- Each strand has a set of key Benefits that communities can achieve by implementing the Tactics aligned with the Strands.
- The Tactics are specific initiatives that communities in the Ford NGL network employ to achieve the Strand Benefits.

**Strand 1: Transforming Teaching and Learning**

Creating meaningful learning experiences that enable students to learn and apply academic, 21st century, and technical knowledge and skills to real-world challenges and that equip them for success in college and careers

**Strand 2: Transforming the Secondary School Experience**

Creating and maintaining the career and interest-themed academies and the collaborative culture, structures, and practices necessary to transform teaching and learning and to capitalize on community engagement

**Strand 3: Transforming Business and Civic Engagement**

Engaging employers, educators, and community leaders in building and sustaining transformed secondary schools that promote community growth and prosperity by preparing students for future work and citizenship
Career and Interest-Themed Academies

Career and interest-themed academies serve as the Ford NGL practice model for transforming the secondary school experience. As a strong advocate on behalf of academies, Ford NGL recognizes that most skilled employment now requires a foundation of academic, 21st century, and technical knowledge and skills that must be mastered in high school, as well as additional education beyond high school. We believe that the most successful approach for high schools is one that infuses the high expectations and academic rigor of college preparatory academic programs with the real-world relevance and rigor of CTE. Such an integrated approach also promotes, supports, and accelerates a smooth transition to postsecondary education.

As a strong advocate on behalf of academies, Ford NGL recognizes that most skilled employment now requires a foundation of academic, 21st century, and technical knowledge and skills that must be mastered in high school, as well as additional education beyond high school.

This approach can be carried out through academies, which may take several forms, including multiple career academies and other themed programs within a large high school, single-themed small or large high schools, and early-college high schools (which typically blend high school with two years of college).

Regardless of their specific structure, all effective programs share three key characteristics:

• The career or thematic program of study selected by the student leverages an area of personal interest and integrates it with core academic knowledge. This integrated program of study is offered within a small learning community.

• The academies are not stand-alone “boutique” programs but are part of a district strategy to offer a portfolio of approaches (“multiple pathways”) so that every student has the opportunity to choose a program that fits a personal interest.

• The programs offer extensive real-world contact with adults currently working in the field or area of interest, and they enable students to earn dual enrollment and/or articulated college-level credits while still in high school.
Ford NGL Roadmap

The Ford NGL ongoing journey consists of five phases:

**PHASE 1: EXPLORE**
1. Understand the benefits and features of transforming the secondary school experience using the Ford NGL community-driven approach.
2. Readiness and commitment to embrace the Ford NGL transformation.

**PHASE 2: ENVISION**
1. Deepen community-wide understanding of the benefits and features of transforming the secondary school experience using a community-driven approach.
2. Understand and develop the systems, structures, processes, and competencies needed to implement the plan and guide continuous improvement.

**PHASE 3: PLAN**
1. Achieve community-wide consensus on and ownership of a vision for transformation and learn what it will take to implement the vision.
2. Create a community-wide three year master plan for achieving the vision that is aligned with the school district’s plans.
3. Agree on a set of priorities for the first year of implementation.
4. Strengthen the systems, structures, processes, and competencies needed to implement the plan and guide continuous improvement.

**PHASE 4: IMPLEMENT**
1. Strengthen community-wide capacity to implement and continuously improve the master plan.
2. Implement the systems, structures, processes, and competencies to support and sustain continuous improvement, with all key individuals and groups engaged.
3. Inspire, share and contribute to the Ford NGL network.

**PHASE 5: GO FURTHER**
1. Deepen and broaden the community-driven transformation and apply it to the entire education system.
2. Create and share innovations that will support the entire Ford NGL network, or “serve as models for creativity, innovation, and risk-taking as well as demonstrated competence.”
Ford NGL Communities Are Seeing Results

Benefits of the Ford NGL Network

Communities benefit from access to the Ford NGL network, which cultivates a spirit of innovation aimed at improving the practices used across our communities. Each Ford NGL community has a dedicated Ford NGL Roadmap and Implementation Coach, who supports and guides communities as they develop and implement a Ford NGL Master Plan to scale and sustain a career academy network and prepare students for high-skill, high-wage careers. Ongoing access to innovative approaches that emerge from the network help communities develop the local capacity to sustain community engagement and continue to transform the high school experience.

Specific support includes the following:

- Seminars and workshops that introduce the Ford NGL framework
- A proven strategic planning process that provides a roadmap for phasing in the Tactics over three to five years
- A dedicated Ford NGL team to guide and support the community through the strategic planning process
- A guide to the process that includes examples of successful implementation and innovation
- Access to innovative approaches and ongoing opportunities to collaborate with and learn from colleagues throughout the national Ford NGL network
- Ford NGL University; an online and in-person learning center that provides access to the tools and resources used successfully by communities to plan and implement the Ford NGL Transformational Model
- Peer-to-peer mentoring support on specific Tactics
- Professional development opportunities to build the capacity of community leaders and educators
Please visit www.fordngl.com for more information.